

# Recreation

## MISSION STATEMENT

The mission of the Department of Recreation is to provide high quality, diverse, and accessible programs, services, and facilities that enhance the quality of life for all ages, cultures, and abilities.

## BUDGET OVERVIEW

The total approved FY15 Operating Budget for the Department of Recreation is \$30,374,283, an increase of \$2,280,325 or 8.1 percent from the FY14 Approved Budget of \$28,093,958. Personnel Costs comprise 63.9 percent of the budget for 109 full-time positions and one part-time position, and a total of 413.51 FTEs. Total FTEs may include seasonal or temporary positions and may also reflect workforce charged to or from other departments or funds. Operating Expenses account for the remaining 36.1 percent of the FY15 budget.

The Debt Service for the Recreation Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Recreation fund to the Debt Service Fund of \$11,593,020 is required to cover general obligation bond and long-term lease costs.

Additionally, it should be noted that the Department manages an estimated \$8,440,525 Agency Fund. This Fund is designated for handling contracted programs and services and is entirely revenue supported. The net proceeds of these activities are accounted for in the Recreation Fund.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding.

## LINKAGE TO COUNTY RESULT AREAS

While this program area supports all eight of the County Result Areas, the following are emphasized:

- ❖ **Children Prepared to Live and Learn**
- ❖ **Healthy and Sustainable Neighborhoods**
- ❖ **Vital Living for All of Our Residents**

## DEPARTMENT PERFORMANCE MEASURES

Performance measures for this department are included below, with multi-program measures displayed at the front of this section and program-specific measures shown with the relevant program. The FY14 estimates reflect funding based on the FY14 approved budget. The FY15 and FY16 figures are performance targets based on the FY15 approved budget and funding for comparable service levels in FY16.

Measure	Actual FY12	Actual FY13	Estimated FY14	Target FY15	Target FY16
<b>Multi-Program Measures</b>					
Percent of customers who report that they are satisfied based on the Recreation customer survey results (median percent that meet or exceed expectations)	91	94	95	95	95
Percentage of youth registered in positive youth development programs who report program participation benefits	93	91	94	94	94
Total Percent of County residents registered through the Department of Recreation by age group	7.0	7.2	7.2	7.2	7.2
Total number of repeat participants in recreation programming	48,841	51,575	53,000	54,500	56,300
Number of people with disabilities served by Therapeutic Recreation Programs	3,419	3,462	3,530	3635	3745
Percentage of County residents registered through the Department of Recreation by age group (under 5 years) <sup>1</sup>	9.7	10	10	10	10
Percentage of County residents registered through the Department of Recreation by age group (5-19 years)	18.1	19.2	20.5	21.5	22.5
Percentage of County residents registered through the Department of Recreation by age group (20-54 years)	4.6	5.0	5.0	5.0	5.0

	Actual FY12	Actual FY13	Estimated FY14	Target FY15	Target FY16
Percentage of County residents registered through the Department of Recreation by age group (55+ years) <sup>2</sup>	3.1	3.5	7.1	8.1	9

<sup>1</sup> using 2010 census data

<sup>2</sup> This number should increase due to the addition of the Plum Gar Community Recreation Center in FY14 and the addition of the Scotland Recreation Center in FY15 as well as the increased funding for senior transportation

## ACCOMPLISHMENTS AND INITIATIVES

### ❖ FY15 Initiatives

- ***Provides staffing and operating costs for the re-opening of the Scotland Neighborhood Recreation Center in the Fall of 2014.***
- ***Expands the High School Sports Academy program to Watkins Mill High School.***
- ***Expands Excel Beyond the Bell (EBB) to one additional school, Montgomery Village Middle School.***
- ***Enhances the Excel Beyond the Bell program from two to four days per week at Neelsville and Forest Oak Middle Schools.***
- ***Adds a new initiative to provide a Summer Teen Mobile Recreation Program to six Montgomery County Public School summer nutrition sites (summer lunch). This program will pair physical activity, nutrition education, and healthy eating, while enhancing connections to other Recreation department resources.***
- ***Increases operating hours at three Senior Centers: Margaret Schweinhaut, Damascus, and Holiday Park.***
- ***Enhances multilingual senior programming services.***
- ***Increases contractor services to help cover the cost of operating, maintenance, and facility assessment at the Piney Branch Elementary School Pool in Takoma Park.***
- ***Includes funding for the initial study of future uses for the New Hampshire Avenue Recreation Center.***
- ***Increases contractor services to provide professional oversight of the operation and management of the Silver Spring Black Box Theater for one year.***
- ***In addition to the funding for this department, the budget includes grants to our community partners engaged in positive youth development and other recreation related programs. Community organizations augment and supplement government programs by providing services such as after-school programming, mentoring, leadership development, college prep, education on domestic violence, and internship programs to engage youth that are high risk, low income, new immigrants, and/or disabled. These community organizations are critical to an effective network of services and are often able to provide these services in a more cost-effective, culturally appropriate, and flexible way than County Government. They also are able to leverage community resources that may be unavailable to County Government. For details, please see Community Grants in the Non-Departmental Accounts section.***

### ❖ Other Accomplishments and Initiatives

- ***The Department is hosting Therapeutic Recreation (TR) meetings with service providers to discuss the gaps and needs in TR programming and inclusion services. Through this collaborative effort, the Department expects to reach more individuals and families to better connect them to a wide array of community TR programs and services. The Department also has established broad based "Disability Awareness" training workshops for contractors, providers, volunteers, and career and seasonal staff.***
- ***The Excel Beyond the Bell (EBB) program is a partnership with Montgomery County Public Schools, the Collaboration Council, and numerous quality out of school time providers. During FY14, EBB will operate in up to six middle schools during the school year and five schools during the summer in an extended learning program. To date, the FY14 school year program has a 39% increase in student enrollment from the full FY13 program. EBB is an example of the Department's commitment to Positive Youth Development. The program continues to serve as a catalyst to ensure middle school students have the opportunity to thrive - they are safe, healthy, connected, and have the opportunity to improve their potential for doing well.***
- ***The Department launched a brand new and needed transportation service for Seniors during FY14. The County Senior Shuttles provide a combination of curb-to-curb and fixed route transportation, Monday to Friday, to five***

**senior centers. County residents 55 and over are eligible for this program if they are within the service area for one of these centers: Damascus, Holiday Park, Margaret Schweinhaut, Long Branch, and White Oak.**

- **The Department launched the "Be Active Montgomery" campaign to educate those who live, work, and play in Montgomery County about the benefits that leisure has in achieving optimal health and well-being.**

#### ❖ **Productivity Improvements**

- **ActiveNet: The Department is in the transitional phase of moving to an updated, fully hosted software as a service (SaaS) solution called Active Network (ActiveNet). This will improve customer service to residents by allowing a one-stop access location between Parks, Community Use of Public Facilities (CUPF), the Charles W. Gilchrist Center for Cultural Diversity, and Recreation. The Technology Modernization CIP project (P150701) was amended to include funding to implement ActiveNet in FY15. As the system is deployed, ongoing ActiveNet system costs will be reflected in the operating budget.**
- **In an effort to help residents make more informed decisions regarding programming, the Department is working closely with CountyStat and other resources to begin internal realignment of performance measures, data collection, and customer feedback tools and resources. This will allow for increased reporting tools and more detailed data and outcomes in the future.**

## **PROGRAM CONTACTS**

Contact Robin Riley of the Department of Recreation at 240.777.6824 or Deborah Lambert of the Office of Management and Budget at 240.777.2794 for more information regarding this department's operating budget.

## **PROGRAM DESCRIPTIONS**

### **Aquatics**

The Aquatics programs provide recreational, fitness, instructional, competitive, therapeutic, and rehabilitative water activities that serve all residents. The broad ranges of programming include lessons, instructional wellness classes, and competitive programming such as dive and swim teams. Facilities also host a wide variety of local, regional, and national events and competitions each year. The Department operates seven regional outdoor pools, four indoor aquatics facilities, and a neighborhood spray park. The indoor pools serve the public 17 hours each day, 7 days a week, for approximately 340 days a year. The outdoor pools and the spray park operate from Memorial Day through Labor Day weekend.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>5,524,863</b>	<b>120.62</b>
Increase Cost: Operating Support for Piney Branch Elementary School Pool	145,000	0.00
Increase Cost: Facility Assessment for Piney Branch Elementary School Pool	40,000	0.00
Increase Cost: Maintenance for Piney Branch Elementary School Pool	10,000	0.00
Increase Cost: Study of Future Uses of the New Hampshire Avenue Recreation Center	5,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	11,221	-1.00
<b>FY15 Approved</b>	<b>5,736,084</b>	<b>119.62</b>

### **Countywide Programs**

**Summer Camps:** The Department provides over 50 camps in Montgomery County for children ages 4-13 that are fun, safe, convenient, and affordable. Extended hours provide parents with opportunities to have children cared for both before and after camp. Holiday camps are offered during the winter and spring school breaks.

**Summer Fun Centers** is a six-week program in the summer for youth ages 5 to 12 years. This program serves as a neighborhood drop-in program where children may come for the entire seven weeks or they may choose the days they would like to participate in activities such as arts and crafts, sports, nature activities, and games.

**Youth Winter Basketball** continues to be one of the Recreation Department's premier youth activities. Approximately 10,000 youth take part in healthy activities twice a week.

The Sports Program administers and delivers extensive programs in adult sports and select youth leagues throughout the County. For adults, competitive leagues and tournaments are offered seasonally in soccer, basketball, and softball.

The Classes Program offers recreational and skill development classes for all ages. Leisure classes are scheduled and advertised four times each year in arts, crafts, exercise, music, performing and social dance, and special interest areas. Sports instruction is offered in

basketball, fencing, soccer, and martial arts. Special intensive schools and clinics are also offered during school vacation times. The Classes program also provides “Tiny Tot” classes: recreational, social, and early childhood development activities for children ages one to five years, incorporating child-parent interaction, creativity, independence, fitness, and wholesome fun.

Trips and Tours offers a variety of trips, activities, and excursions to cultural arts centers, athletic venues, and destinations of interest for Seniors, Adults, Families, and Teens.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>7,866,793</b>	<b>125.25</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	-2,236,067	-44.13
<b>FY15 Approved</b>	<b>5,630,726</b>	<b>81.12</b>

Notes: \$2,558,412 shifted from Countywide Programs into the new program called Youth Development Program.

## **Recreation Outreach Services**

Events: The Department of Recreation coordinates special events and other activities which offer a variety of benefits, including enhancing a sense of community, encouraging family participation, and providing a positive image of the County. These special events offer opportunities for interaction among the various segments of our multi-cultural community and provide a chance to celebrate our rich cultural diversity. Several of our Department’s larger events are the Fourth of July Celebrations, Pikes Peak Road Race, Silver Spring Jazz Festival, and the annual Thanksgiving Parade.

Partnerships: The Department partners with many County and outside agencies and organizations to provide various leisure opportunities for the residents of the County. More formal partnerships/contracts include the Arts and Humanities Council, Public Arts Trust, BlackRock Center for the Arts, YMCA, and others.

Services to Special Populations: The Therapeutic Recreation Team provides accessible leisure, educational, and personal development activities for individuals with disabilities through mainstreaming and adaptive programs. The Department has staff trained who develop and implement accessible leisure, educational, and personal skill development activities for individuals with disabilities through mainstreaming, community integration and adaptive programs. The Department offers programs including classes, camps, and activities which enhance the lives of individuals with disabilities and provide support for the families of participants, ages pre-school through adult. The activities available to residents with disabilities through the Department are often the only opportunities these individuals have for leisure activities since community options are limited.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>582,870</b>	<b>6.92</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	-189,840	-2.00
<b>FY15 Approved</b>	<b>393,030</b>	<b>4.92</b>

## **Recreation Areas and Community Centers**

The Department has 20 community recreation centers, located throughout the County. These community recreation centers provide facilities and programs featuring leisure activities, social interaction, family participation, and community civic involvement, as well as promote community cohesion and identity.

Our Centers are designed to support sports, fitness, dance, community/social activities, and arts programs. Activities include instructional programs, organized competitions, performances and exhibitions, recreational clubs and hobby groups, and accessibility initiatives for special populations. Center spaces are available for community activities, party rentals, receptions, and civic group meetings. User fees are charged for room rentals, special programs, and services offered at each facility.

Club Rec is an affordable after school program geared to elementary age children offered at selected community recreation centers. Programming is focused on homework time, sports, games, arts and crafts, and events.

Club Friday is for youth in grades 3 to 5 who participate in Friday evening activities, events, and programs at local community recreation centers.

The Division is divided into three geographic service areas. Area supervisors and staff plan and coordinate recreation services and activities in their area. They also assist with the delivery of services, perform customer assessments of programs, provide staff support to area Recreation Advisory Boards, and serve as liaisons with schools and community groups in the area. Program staff also manage local community-based activities, such as community days, festivals, and other special events.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>4,764,337</b>	<b>91.27</b>
Enhance: Scotland Recreation Center Reopening	223,908	2.10
Decrease Cost: Ross Boddy Recreation Center Closure	-20,240	-0.04
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	64,072	-0.85
<b>FY15 Approved</b>	<b>5,032,077</b>	<b>92.48</b>

## Senior Adult Programs

The seniors' program offers services for adults age 55 and above including senior centers, neighborhood programs, classes, sports and fitness, trips, and special programs. It serves seniors who are frail and isolated to those who are very active.

**Senior Centers:** The Department-operated senior centers across the County are open five to six days per week and provide social, physical, recreational, educational, and community oriented activities. Recreation opportunities range from organized classes such as fitness, art, and computer skills to more informal activities such as billiards, discussion groups, and guest speakers. These centers are focal points for the delivery of recreation, community, and health-related services to senior adults.

**Transportation:** The Department provides a combination of curb-to-curb and fixed route transportation shuttles, Monday to Friday, to our five senior centers. County residents 55 and over are eligible for this program if they are within the service area for one of the centers. Senior Centers in this program include: Damascus, Holiday Park, Margaret Schweinhaut, Long Branch, and White Oak. Also available are mini trips to local attractions and businesses. These trips are generally local and scheduled for a few hours in length.

**55+ Active Adult Programs:** These programs serve groups of 20-70 individuals who meet in community recreation centers or other facilities near their homes one to three days each week. These programs offer special interest classes, trips, social activities, and food services at selected sites.

Although not listed specifically under the Senior Programs section, the Department offers a wide variety of programming for Baby Boomers and Senior Adults through the Classes, Trips and Tours, Aquatics, and Sports teams.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>1,444,691</b>	<b>20.83</b>
Increase Cost: Annualization of Jewish Council for the Aging (JCA) Senior Transportation Partnership	318,750	0.00
Increase Cost: Manager for Senior Services	86,814	1.00
Enhance: Expand Multilingual Senior Programming Services	80,000	1.00
Enhance: Increase Operating Hours at Three Senior Centers	56,846	1.70
Increase Cost: Annualization of Jewish Council for the Aging (JCA) Senior Mini Trips	25,120	0.00
Decrease Cost: Senior Nutrition Grant	-16,346	-0.76
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	-55,948	-0.36
<b>FY15 Approved</b>	<b>1,939,927</b>	<b>23.41</b>

## Management Services

This team includes staff and services in personnel and payroll, budget and finance, technology and automation, publication development, program registration and customer service.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>2,301,385</b>	<b>16.82</b>
Decrease Cost: Elimination of One-Time Items Approved in FY14	-77,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	105,824	1.00
<b>FY15 Approved</b>	<b>2,330,209</b>	<b>17.82</b>

## Planned Lifecycle Asset Replacement (PLAR)

PLAR provides funding for a lifecycle replacement program to protect the Department's investment in facilities and equipment and to sustain efficient and reliable facility maintenance and operations. The program is targeted at slowing the deterioration of the equipment and structures in Department facilities. Specifically, the program includes interior space modifications, security system enhancements, refinishing gymnasium floors and bleachers, and the repair/replacement of furniture, fixtures, and equipment in the Department's facilities.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>864,179</b>	<b>0.50</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	2,599	0.00
<b>FY15 Approved</b>	<b>866,778</b>	<b>0.50</b>

### **Fixed Costs**

Fixed Costs include costs associated with utilities, property insurance, Workers' Compensation insurance, and grants to the city of Takoma Park.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>3,048,732</b>	<b>0.00</b>
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	92,311	0.00
<b>FY15 Approved</b>	<b>3,141,043</b>	<b>0.00</b>

### **Administration/Policy Management**

The Department's Administration staff provides the management and supervisory oversight to accomplish the agency mission, goals, and objectives. This team includes the Department's senior managers and staff who provide policy development, accountability, evaluation, and planning.

Capital Programs (CIP): Within the Office of the Director, this staff manages the Department's long range facility planning efforts and the Capital Improvement Program, or CIP, to include the development of new facilities and the renovation and modernization of existing recreation facilities.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>1,696,108</b>	<b>15.42</b>
Increase Cost: Contractor Services to Support Black Box Theatre	50,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	166,724	-1.79
<b>FY15 Approved</b>	<b>1,912,832</b>	<b>13.63</b>

### **Youth Development Programs**

In support of the County Executive's Positive Youth Development Initiative, program staff provides and supports a wide variety of teen and youth programs. These include High School Sports Academies, Excel Beyond the Bell, Rec Extra, Teen Works, and a wide variety of teen cafés, events, and activities. Many of these activities are in partnership with Montgomery County Public Schools and the Montgomery County Collaboration Council. These programs take place in high schools, middle, and elementary schools providing safe environments for youth to engage in sports and such leisure activities as arts, dance, nutrition education, STEM, and leadership skill development. Other teen programming includes Teen Café's, sports tournaments, and our youth workforce development program, Teen Works.

<b>FY15 Approved Changes</b>	<b>Expenditures</b>	<b>FTEs</b>
<b>FY14 Approved</b>	<b>0</b>	<b>0.00</b>
Enhance: Expand High School Sports Academy to Watkins Mill High School for a Full School Year	224,598	4.88
Enhance: Expand Excel Beyond the Bell to Montgomery Village Middle School	217,959	3.50
Enhance: Expand Excel Beyond the Bell from Two to Four Days Per Week at Neelsville and Forest Oak Middle Schools	137,352	2.50
Add: Summer Teen Mobile Recreation Program	15,000	0.00
Multi-program adjustments, including negotiated compensation changes, employee benefit changes, changes due to staff turnover, reorganizations, and other budget changes affecting multiple programs.	2,796,668	49.13
<b>FY15 Approved</b>	<b>3,391,577</b>	<b>60.01</b>

Notes: \$2,558,412 shifted from Countywide Programs into the new Youth Development Program.

## BUDGET SUMMARY

	Actual FY13	Budget FY14	Estimated FY14	Approved FY15	% Chg Bud/App
<b>RECREATION</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	13,495,396	14,514,171	14,111,070	15,507,238	6.8%
Employee Benefits	3,280,125	3,518,433	3,803,992	3,821,814	8.6%
<b>Recreation Personnel Costs</b>	<b>16,775,521</b>	<b>18,032,604</b>	<b>17,915,062</b>	<b>19,329,052</b>	<b>7.2%</b>
Operating Expenses	8,059,741	9,975,851	9,826,752	10,976,074	10.0%
Capital Outlay	0	0	0	0	—
<b>Recreation Expenditures</b>	<b>24,835,262</b>	<b>28,008,455</b>	<b>27,741,814</b>	<b>30,305,126</b>	<b>8.2%</b>
<b>PERSONNEL</b>					
Full-Time	101	104	104	109	4.8%
Part-Time	1	1	1	1	—
FTEs	373.69	393.73	393.73	410.37	4.2%
<b>REVENUES</b>					
Facility Rental Fees	697,737	690,700	736,200	757,600	9.7%
Investment Income	2,324	0	2,910	5,650	—
Miscellaneous Revenues	47,766	-105,360	-105,360	-105,360	—
Miscellaneous Revenues - Parks ActiveNet	0	0	0	169,065	—
Property Tax	30,477,219	29,016,049	29,092,219	34,559,943	19.1%
Recreation Fees	9,227,659	10,995,210	10,385,400	10,604,411	-3.6%
<b>Recreation Revenues</b>	<b>40,452,705</b>	<b>40,596,599</b>	<b>40,111,369</b>	<b>45,991,309</b>	<b>13.3%</b>
<b>GRANT FUND MCG</b>					
<b>EXPENDITURES</b>					
Salaries and Wages	59,639	79,427	79,427	64,242	-19.1%
Employee Benefits	2,205	6,076	6,076	4,915	-19.1%
<b>Grant Fund MCG Personnel Costs</b>	<b>61,844</b>	<b>85,503</b>	<b>85,503</b>	<b>69,157</b>	<b>-19.1%</b>
Operating Expenses	0	0	0	0	—
Capital Outlay	0	0	0	0	—
<b>Grant Fund MCG Expenditures</b>	<b>61,844</b>	<b>85,503</b>	<b>85,503</b>	<b>69,157</b>	<b>-19.1%</b>
<b>PERSONNEL</b>					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
FTEs	1.50	3.90	3.90	3.14	-19.5%
<b>REVENUES</b>					
Federal Grants	0	85,503	85,503	69,157	-19.1%
Miscellaneous Revenues	36,844	0	0	0	—
State Grants	25,000	0	0	0	—
<b>Grant Fund MCG Revenues</b>	<b>61,844</b>	<b>85,503</b>	<b>85,503</b>	<b>69,157</b>	<b>-19.1%</b>
<b>DEPARTMENT TOTALS</b>					
<b>Total Expenditures</b>	<b>24,897,106</b>	<b>28,093,958</b>	<b>27,827,317</b>	<b>30,374,283</b>	<b>8.1%</b>
<b>Total Full-Time Positions</b>	<b>101</b>	<b>104</b>	<b>104</b>	<b>109</b>	<b>4.8%</b>
<b>Total Part-Time Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>—</b>
<b>Total FTEs</b>	<b>375.19</b>	<b>397.63</b>	<b>397.63</b>	<b>413.51</b>	<b>4.0%</b>
<b>Total Revenues</b>	<b>40,514,549</b>	<b>40,682,102</b>	<b>40,196,872</b>	<b>46,060,466</b>	<b>13.2%</b>

## FY15 APPROVED CHANGES

	Expenditures	FTEs
<b>RECREATION</b>		
<b>FY14 ORIGINAL APPROPRIATION</b>	<b>28,008,455</b>	<b>393.73</b>
<b><u>Changes (with service impacts)</u></b>		
Enhance: Expand High School Sports Academy to Watkins Mill High School for a Full School Year [Youth Development Programs]	224,598	4.88
Enhance: Scotland Recreation Center Reopening [Recreation Areas and Community Centers]	223,908	2.10
Enhance: Expand Excel Beyond the Bell to Montgomery Village Middle School [Youth Development Programs]	217,959	3.50
Enhance: Expand Excel Beyond the Bell from Two to Four Days Per Week at Neelsville and Forest Oak Middle Schools [Youth Development Programs]	137,352	2.50
Enhance: Expand Multilingual Senior Programming Services [Senior Adult Programs]	80,000	1.00
Enhance: Increase Operating Hours at Three Senior Centers [Senior Adult Programs]	56,846	1.70
Add: Summer Teen Mobile Recreation Program [Youth Development Programs]	15,000	0.00
<b><u>Other Adjustments (with no service impacts)</u></b>		
Increase Cost: FY15 Compensation Adjustment	754,650	0.00
Increase Cost: Annualization of Jewish Council for the Aging (JCA) Senior Transportation Partnership [Senior Adult Programs]	318,750	0.00
Increase Cost: Operating Support for Piney Branch Elementary School Pool [Aquatics]	145,000	0.00
Increase Cost: Risk Management Adjustment	92,311	0.00
Increase Cost: Manager for Senior Services [Senior Adult Programs]	86,814	1.00
Increase Cost: Contractor Services to Support Black Box Theatre [Administration/Policy Management]	50,000	0.00
Increase Cost: Retirement Adjustment	44,068	0.00
Increase Cost: Facility Assessment for Piney Branch Elementary School Pool [Aquatics]	40,000	0.00
Increase Cost: Annualization of Jewish Council for the Aging (JCA) Senior Mini Trips [Senior Adult Programs]	25,120	0.00
Increase Cost: Group Insurance Adjustment	19,874	0.00
Increase Cost: Motor Pool Rate Adjustment	16,234	0.00
Increase Cost: Maintenance for Piney Branch Elementary School Pool [Aquatics]	10,000	0.00
Increase Cost: Annualization of FY14 Lapsed Positions	6,863	0.00
Increase Cost: Study of Future Uses of the New Hampshire Avenue Recreation Center [Aquatics]	5,000	0.00
Increase Cost: Printing and Mail	4,315	0.00
Decrease Cost: Ross Boddy Recreation Center Closure [Recreation Areas and Community Centers]	-20,240	-0.04
Decrease Cost: Elimination of One-Time Items Approved in FY14 [Management Services]	-77,000	0.00
Decrease Cost: Annualization of FY14 Personnel Costs	-180,751	0.00
<b>FY15 APPROVED:</b>	<b>30,305,126</b>	<b>410.37</b>
<b>GRANT FUND MCG</b>		
<b>FY14 ORIGINAL APPROPRIATION</b>	<b>85,503</b>	<b>3.90</b>
<b><u>Other Adjustments (with no service impacts)</u></b>		
Decrease Cost: Senior Nutrition Grant [Senior Adult Programs]	-16,346	-0.76
<b>FY15 APPROVED:</b>	<b>69,157</b>	<b>3.14</b>

## PROGRAM SUMMARY

Program Name	FY14 Approved		FY15 Approved	
	Expenditures	FTEs	Expenditures	FTEs
Aquatics	5,524,863	120.62	5,736,084	119.62
Countywide Programs	7,866,793	125.25	5,630,726	81.12
Recreation Outreach Services	582,870	6.92	393,030	4.92
Recreation Areas and Community Centers	4,764,337	91.27	5,032,077	92.48
Senior Adult Programs	1,444,691	20.83	1,939,927	23.41
Management Services	2,301,385	16.82	2,330,209	17.82
Planned Lifecycle Asset Replacement (PLAR)	864,179	0.50	866,778	0.50
Fixed Costs	3,048,732	0.00	3,141,043	0.00
Administration/Policy Management	1,696,108	15.42	1,912,832	13.63
Youth Development Programs	0	0.00	3,391,577	60.01
<b>Total</b>	<b>28,093,958</b>	<b>397.63</b>	<b>30,374,283</b>	<b>413.51</b>



## CHARGES TO OTHER DEPARTMENTS

Charged Department	Charged Fund	FY14		FY15	
		Total\$	FTEs	Total\$	FTEs
RECREATION					
CIP	CIP	54,469	0.50	57,068	0.50
Health and Human Services	Grant Fund MCG	85,503	3.89	0	0.00
Urban Districts	Silver Spring Urban District	143,527	0.90	148,637	0.90
Total		283,499	5.29	205,705	1.40

## FUTURE FISCAL IMPACTS

Title	APPR.		(\$000's)			
	FY15	FY16	FY17	FY18	FY19	FY20
This table is intended to present significant future fiscal impacts of the department's programs.						
<b>RECREATION</b>						
<b>Expenditures</b>						
<b>FY15 Approved</b>	<b>30,305</b>	<b>30,305</b>	<b>30,305</b>	<b>30,305</b>	<b>30,305</b>	<b>30,305</b>
No inflation or compensation change is included in outyear projections.						
<b>Annualization of Positions Approved in FY15</b>	<b>0</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>	<b>27</b>
This represents the annualization of the personnel costs for the Manager of Senior Services position. Elimination of one time expenses associated with this position is separately identified in the Elimination of One-Time Items FFI.						
<b>Elimination of One-Time Items Approved in FY15</b>	<b>0</b>	<b>-51</b>	<b>-51</b>	<b>-51</b>	<b>-51</b>	<b>-51</b>
Items approved for one-time funding in FY15 that are eliminated in FY16 and beyond, include the following items: (\$6,000) eliminated for furniture, equipment, and a computer for the new Manager for Senior Services added in FY15; (\$40,000) for a one-time facilities assessment in FY15 for the Piney Branch Elementary School Pool; and (\$5,000) for a one-time study in FY15 of the future uses of the New Hampshire Avenue Recreation Center.						
<b>Labor Contracts</b>	<b>0</b>	<b>123</b>	<b>123</b>	<b>123</b>	<b>123</b>	<b>123</b>
These figures represent the estimated annualized cost of general wage adjustments, service increments, and associated benefits.						
<b>Labor Contracts - Other</b>	<b>0</b>	<b>-13</b>	<b>-13</b>	<b>-13</b>	<b>-13</b>	<b>-13</b>
These figures represent other negotiated items included in the labor agreements.						
<b>ActiveNet Ongoing Expenses</b>	<b>0</b>	<b>403</b>	<b>272</b>	<b>272</b>	<b>272</b>	<b>272</b>
Ongoing post-implementation operating costs of the ActiveNet class registration system.						
<b>Good Hope Neighborhood Recreation Center (P720918)</b>	<b>0</b>	<b>0</b>	<b>84</b>	<b>117</b>	<b>117</b>	<b>117</b>
These figures represent the impacts on the Operating Budget of projects included in the FY15-20 Approved Capital Improvements Program.						
<b>North Potomac Community Recreation Center (P720102)</b>	<b>0</b>	<b>163</b>	<b>600</b>	<b>560</b>	<b>560</b>	<b>560</b>
These figures represent the impacts on the Operating Budget of projects included in the FY15-20 Approved Capital Improvements Program.						
<b>Ross Boddy Neighborhood Recreation Center (P720919)</b>	<b>0</b>	<b>56</b>	<b>127</b>	<b>127</b>	<b>127</b>	<b>127</b>
These figures represent the impacts on the Operating Budget of projects included in the FY15-20 Approved Capital Improvements Program.						
<b>Wheaton Library and Recreation Center</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>971</b>	<b>931</b>	<b>931</b>
These figures represent the impacts on the Operating Budget of projects included in the FY15-20 Approved Capital Improvements Program.						
<b>Subtotal Expenditures</b>	<b>30,305</b>	<b>31,014</b>	<b>31,475</b>	<b>32,439</b>	<b>32,399</b>	<b>32,399</b>

## ANNUALIZATION OF PERSONNEL COSTS AND FTEs

	FY15 Approved		FY16 Annualized	
	Expenditures	FTEs	Expenditures	FTEs
Increase Cost: Manager for Senior Services [Senior Adult Programs]	80,814	1.00	107,751	1.00
<b>Total</b>	<b>80,814</b>	<b>1.00</b>	<b>107,751</b>	<b>1.00</b>

